





2009

#### **OUR HISTORY**

































## WHY INNOVATION FAILS

The 7 keys to success

JOACHIM DE VOS





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"I believe a project like Living Tomorrow — where you are brainstorming about what is possible and you're getting people to come in, look at it, and talk about what this all means — is really fantastic...

**BILL GATES** 



4 THINGS

WHY
INNOVATION
FAILS
7 KEYS TO SUCCESS



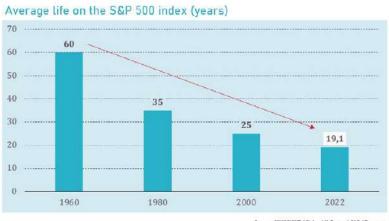
4 THINGS

# WHY INNOVATION FAILS 7 KEYS TO SUCCESS



#### THE PACE OF CHANGE IS INCREASING

At current rate, 75% of S&P 500 will be replaced by 2033

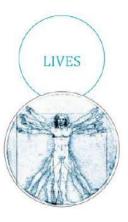


Sources: INNOSIGHT / Richard N. Foster / S&P / Burones



... THAT ARE
ALSO
PROFOUNDLY
AFFECTING
OUR ....









4 THINGS

WHY
INNOVATION
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7 KEYS TO SUCCESS



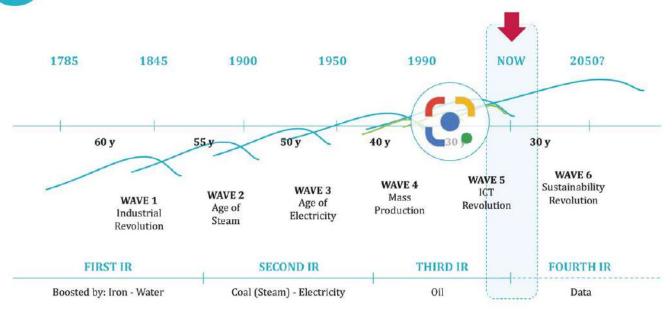












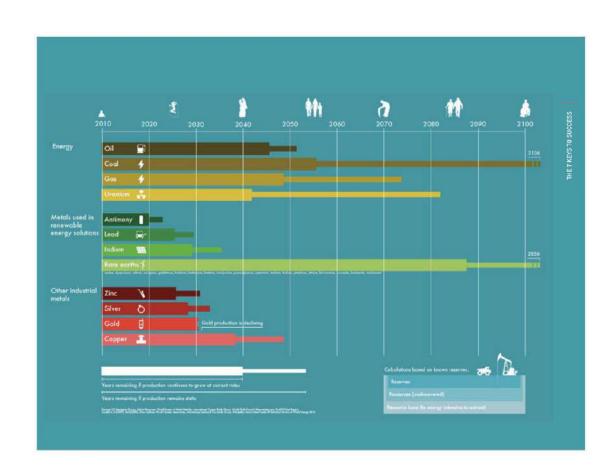








BORN IN 2010: HOW MUCH IS LEFT FOR ME?

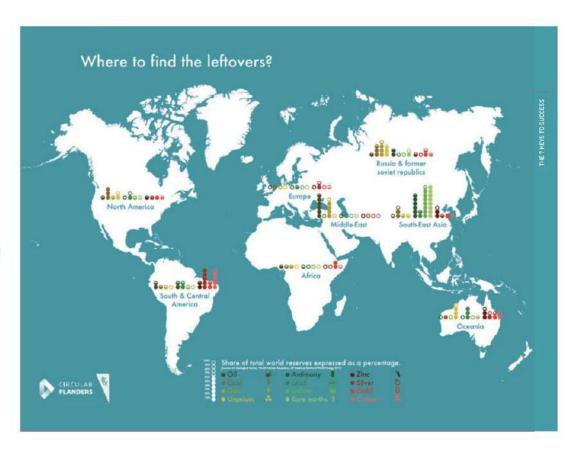


# THE GAME CHANGERS





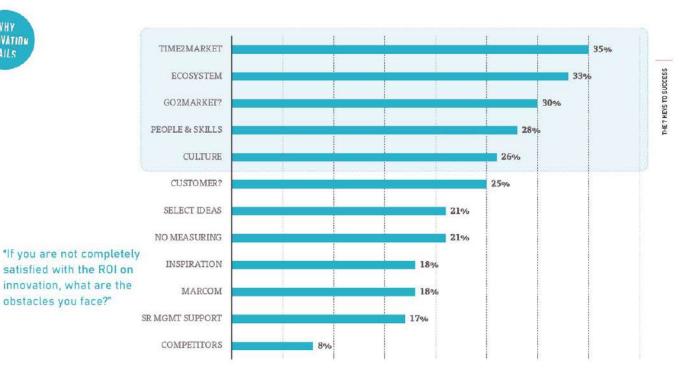
WHERE TO FIND THE LEFTOVERS?





WHY
INNOVATION
FAILS
7 KEYS TO SUCCESS









Steven Sasson with digital camera, 1975

© Courtesy of Kodak archive



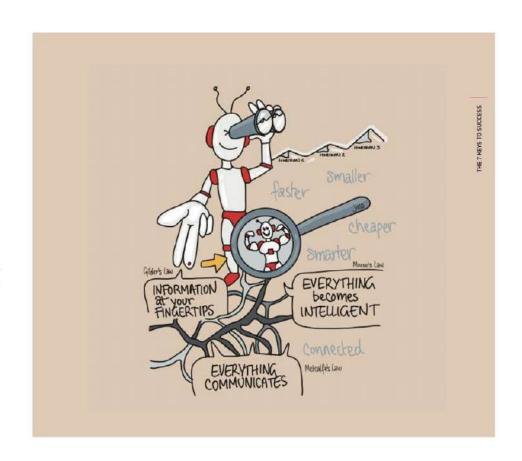
4 THINGS

WHY
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#### KEY 1 FOCUSING YOUR TECH LENSES ON THE FUTURE





#### MOORE'S LAW

Processor performance doubles every 2 years



More performance Nanotechnology Lower costs





THE 7 KEYS TO SUCCESS





HE 7 KEYS TO SUCCESS

#### THE GAME CHANGERS





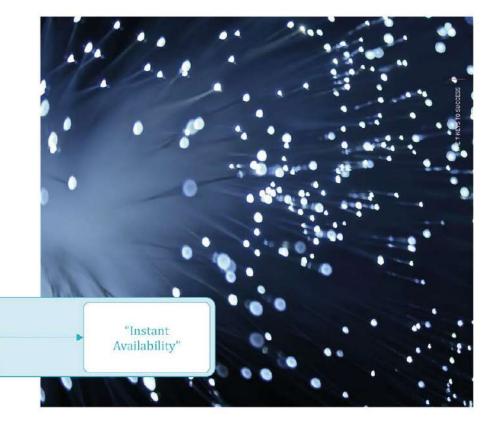
#### GILDER'S LAW

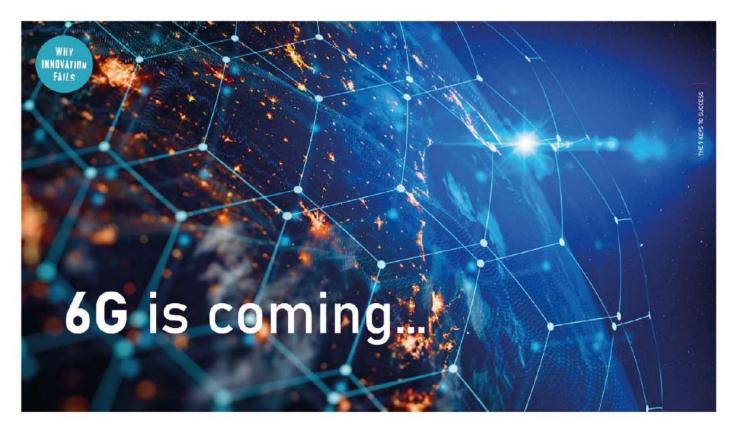
Bandwidth triples every 12 months

Ultrafast

'Cloud'

Always on







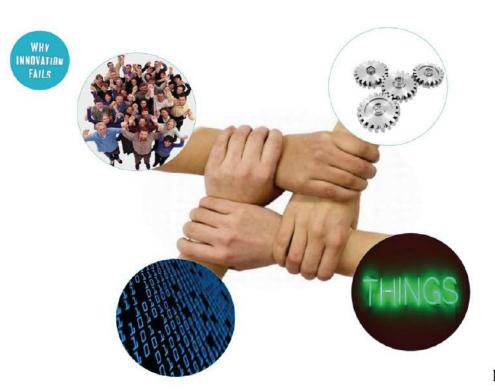


The value of a network is the square of the number of nodes participating in the network

Value(network) =

nodes2





INTERNET OF EVERYTHING



What does this mean?

7 KEYS TO SUCCESS



"Any sufficiently advanced technology is indistinguishable from magic."

-- Arthur Clarke







#### KEY 2 IS YOUR ORGANISATION **FUTURE FIT?**



Future Fitness Fomula = Vision x Speed x Agility

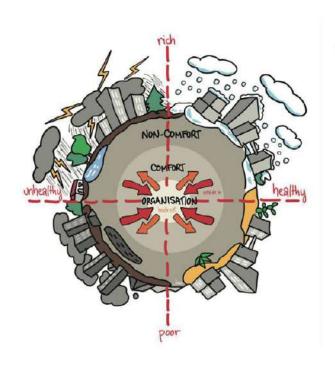
in TUNA times

Experience



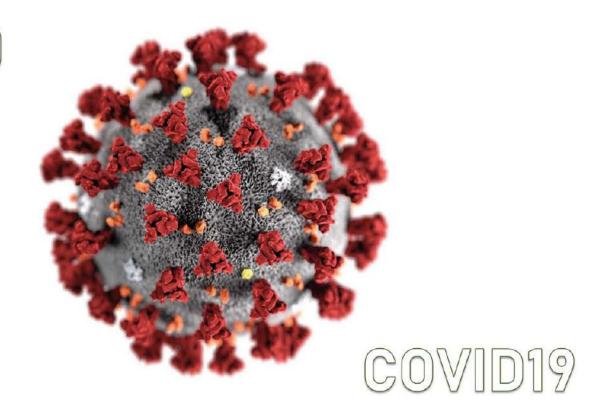


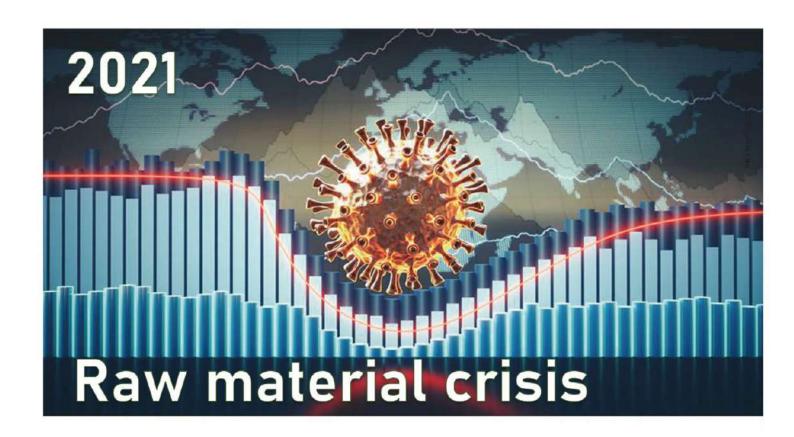
# KEY 6 SCENARIOS AS THE CORE OF YOUR INNOVATION STRATEGY





2020







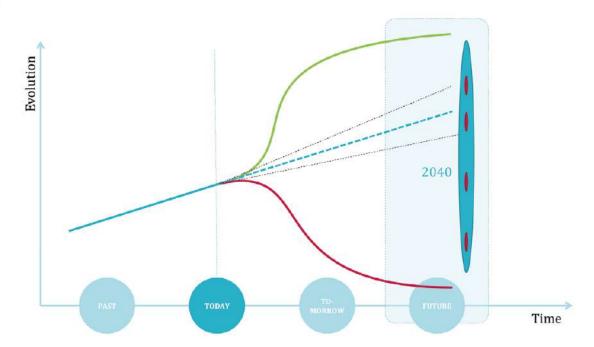












# WHY INNOVATION FAILS





# MAKE INNOVATION SUCCEED

THE 1 KEYS TO SUCCESS





### **THANKS**



LEADERSHIP -	THE GAME CHANGERS





















## NEXUS



### Strategic Partner















## THE GAME CHANGERS